



Coatesville Area School District – Finance Committee

Budget Update

January 12, 2021



Goals to Consider

- Paying the expenses/debt for 2021-2022 and beyond.
- Steps needed to reverse our negative fund balance and build reserves.
- Academic needs and how to address those needs.



Variables

- Economy
- Politics
 - State Budget
- Charter Schools
- Assessment Appeals
- Special Education
- Aging Infrastructure
- Erosion of Reserves

Preliminary Expense Projections

2021-2022

Expenses	Projected 2021-2022	Percentage
Salaries and Benefits	\$65,076,005	36.74%
Support of Other Schools	66,233,627	37.38%
Transportation	9,138,821	5.16%
Special Education	13,553,788	7.65%
Other Spending	13,172,146	7.42%
Debt and Legal	8,684,521	4.90%
CARES	1,346,239	0.75%
Total Expenses	\$177,205,147	100%

Preliminary Revenue Projections

2021-2022

Revenues	Projected 2021-2022
Local Sources	\$119,497,259
State Sources	52,118,043
Federal Sources	5,052,156
TOTAL REVENUE	\$176,667,458

Preliminary Budget Gap Projections

2021-2022

Revenues	Projected 2021-2022
Local Sources	\$119,497,259
State Sources	52,118,043
Federal Sources	5,052,156
TOTAL REVENUE	\$176,667,458
BUDGET GAP before any tax increase	\$537,689
Use of Reserves	N/A
TOTAL before any tax increase	\$177,205,147
BUDGET GAP After proposed use of Reserves	\$537,689

Coatesville Area School District Fund Balance History

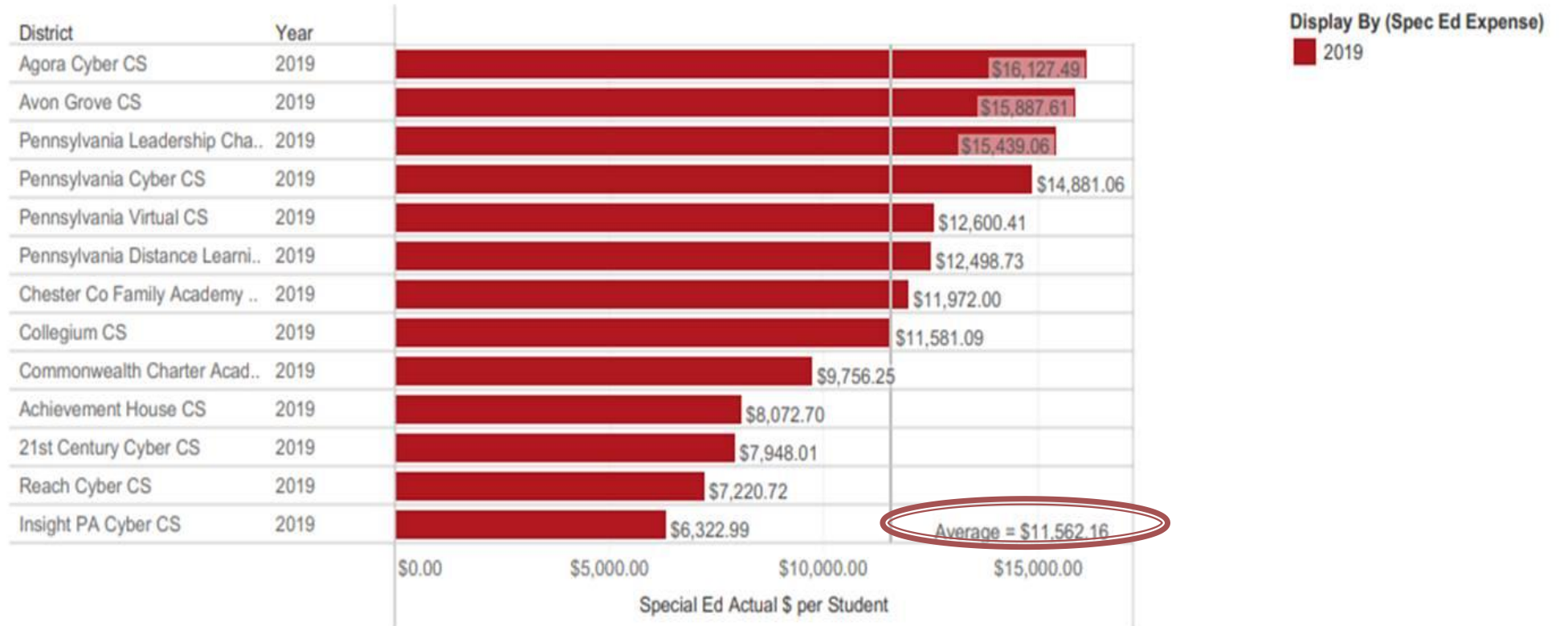
	Revenues	Sale/Lease back funds	Expenses	Increase/(Decrease) Fund Balance	Beginning Fund Balance	Ending Fund Balance	Minimum Fund Balance (5% of Expenses)	Excess/(Shortfall)
2014-2015	149,660,475.16		146,447,028.40	3,213,446.76	8,009,556.70	11,223,003.46	7,322,351.42	3,900,652.04
2015-2016	159,452,781.37		158,683,546.59	769,234.78	11,223,003.46	11,992,238.24	7,934,177.33	4,058,060.91
2016-2017	160,977,670.63		170,160,545.87	(9,182,875.24)	11,992,238.24	2,809,363.00	8,508,027.29	(5,698,664.29)
2017-2018 *	167,393,418.18	13,307,552.97	172,256,267.26	8,444,703.89	2,809,363.00	11,254,066.89	8,612,813.36	2,641,253.53
2018-2019	172,250,674.32		178,720,214.23	(6,469,539.91)	11,254,066.89	4,784,526.98	8,936,010.71	(4,151,483.73)
2019-2020	177,842,764.64		184,112,674.75	(6,269,910.11)	4,784,526.98	(1,485,383.13)	9,205,633.74	(10,691,016.87)
2020-2021	175,900,000.58		175,900,003.80	(3.22)	(1,485,383.13)	(1,485,386.35)	8,795,000.19	(10,280,386.54)
2021-2022	176,667,458.34		177,205,147.17	(537,688.83)	(1,485,386.35)	(2,023,075.18)	8,860,257.36	(10,883,332.54)

* 2017-2018 Includes proceeds from the one-time Sale/lease back transaction

Special Education Cost per Student

Note: Expenditure amounts are all of Fund 23 and 24 and these functions from other funds: all 1200s, all 2700's, 2140 and 2150

Source: Pennsylvania Department of Education Enrollment and Annual Financial Report Data



CHARTER SCHOOL SPECIAL ED

Special Education Cost per Student 2019

Note: Expenditure amounts are all of Fund 23 and 24
and these functions from other funds: all 1200s, all 2700's, 2140 and 2150

Source: Pennsylvania Department of Education Enrollment and Annual Financial Report Data

District	Average Special Ed Enrollment	Special Ed Actual \$ per Student	Total Actual Special Ed
21st Century Cyber CS	205	\$ 7,948.01	\$ 1,629,341.29
Achievement House CS	209	\$ 8,072.70	\$ 1,687,194.00
Agora Cyber CS	1,575	\$ 16,127.49	\$ 25,400,799.00
Avon Grove CS	285	\$ 15,887.61	\$ 4,527,969.00
Chester Co Family Academy CS	15	\$ 11,972.00	\$ 179,580.00
Collegium CS	579	\$ 11,581.09	\$ 6,705,450.00
Commonwealth Charter Academy CS	2,007	\$ 9,756.25	\$ 19,580,789.69
Insight PA Cyber CS	338	\$ 6,322.99	\$ 2,137,169.55
Pennsylvania Cyber CS	2,143	\$ 14,881.06	\$ 31,890,102.35
Pennsylvania Leadership Charter School	569	\$ 15,439.06	\$ 8,784,823.00
Pennsylvania Virtual CS	379	\$ 12,600.41	\$ 4,775,556.70
Reach Cyber CS	530	\$ 7,220.72	\$ 3,826,983.17
Renaissance Academy CS	162	\$ 12,180.49	\$ 1,973,240.00

Coatesville Special Ed Tuition Payments

Avg.# Coatesville Students	Coatesville Special Ed Tuition Dollars	Additional Tuition (1)	Total Special Ed Tuition Dollars
2.00	\$ 68,081.28		\$ 68,081.28
2.55	\$ 86,803.68		\$ 86,803.68
5.33	\$ 181,538.84		\$ 181,538.84
88.74	\$ 3,020,734.13	\$ 659,892.49	\$ 3,680,626.62
2.91	\$ 98,955.57		\$ 98,955.57
443.94	\$ 15,111,840.40	\$ 3,301,247.16	\$ 18,413,087.56
4.58	\$ 156,019.69		\$ 156,019.69
0.89	\$ 30,466.39		\$ 30,466.39
3.00	\$ 102,121.98		\$ 102,121.98
15.33	\$ 521,956.79	\$ 111,863.93	\$ 633,820.72
2.26	\$ 76,761.69		\$ 76,761.69
1.83	\$ 62,407.88		\$ 62,407.88
0.08	\$ 2,805.55		\$ 2,805.55
Total	\$ 19,520,493.87	\$ 4,073,003.58	\$ 23,593,497.45

PDE Form 363 completed by Chester County School Districts

School District	Special Ed Tuition Rate Per
Avon Grove SD	25,318
Coatesville Area SD	34,041
Downingtown Area SD	25,883
Great Valley SD	39,630
Kennett Consolidated SD	31,104
Octorara Area SD	32,332
Owen J Roberts SD	29,234
Oxford Area SD	28,173
Phoenixville Area SD	31,608
Tredyffrin-Easttown SD	32,950
Unionville-Chadds Ford SD	33,107
West Chester Area SD	29,862

(1) Additional Tuition is a result of the charter schools recalculating the PDE 363 that Coatesville filed with PDE. The charter schools did not adhere to the instructions regarding the completion of the PDE 363 and as a result the recalculated 363 amount is not appropriate. Coatesville has filed a hearing request with the state to have this issue resolved. That hearing has not yet been scheduled.

COATESVILLE AREA SCHOOL DISTRICT

Net Outstanding Debt Service - After State Reimbursement

1	2	3	4	5	6	7	8	9	10	11
Fiscal Year Ending June 30	Series 2013 Bonds Net D/S Outstanding	Series 2017 Bonds Net D/S Outstanding	CASDBA Series 2018 Bonds Net D/S Outstanding	Series 2019 Notes Net D/S Outstanding	Series 2020 Notes Net D/S Outstanding	Series 2020 A Bonds Net D/S Outstanding	Series 2020 B Bonds Net D/S Outstanding	Series 2020 C Notes Net D/S Outstanding	Series 2020 D Notes Net D/S Outstanding	Total Net D/S Outstanding
2021	\$865,000	\$1,870,127	\$1,877,500	\$923,095	\$1,523,583	\$0	\$0	\$0	\$0	\$7,059,305
2022		1,870,127	1,881,250	923,652	2,413,597	0	0	0	0	7,088,626
2023		9,699,956	1,876,625	925,737	2,417,790	0	0	0	4,551	14,924,659
2024		10,539,942	1,878,500	940,580	2,412,403	0	0	0	4,551	15,775,976
2025		10,542,383	1,881,500	941,579	2,417,407	0	0	0	4,551	15,787,419
2026		10,541,534	1,880,500	941,429	2,416,711	0	0	0	4,551	15,784,725
2027			1,880,375	12,288,279	2,435,094	0	0	0	4,551	16,608,299
2028			1,880,875	8,007,704	7,884,264	0	0	0	4,551	17,777,394
2029					16,918,619	0	0	0	4,551	16,923,169
2030					16,919,697	0	0	0	4,551	16,924,248
2031					16,917,485	0	0	0	4,551	16,922,036
2032					367,383	0	0	0	8,509,435	8,876,818
2033						0	0	0	8,846,172	8,846,172
2034						0	3,585,000	4,600,008	952,254	9,137,262
2035						2,195,000	7,520,000			9,715,000
2036						9,715,000	0			9,715,000
2037						9,715,000	0			9,715,000
2038						9,715,000	0			9,715,000
2039						9,720,000	0			9,720,000
TOTAL	\$865,000	\$45,064,069	\$15,037,125	\$25,892,056	\$75,044,034	\$41,060,000	\$11,105,000	\$4,600,008	\$18,348,816	\$237,016,107

Reimb %:	0.00%	29.43%	0.00%	22.08%	0.00%	0.00%	0.00%	17.01%	17.51%
2019-20 MVAR:	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%	51.33%
State Share:	0.00%	15.11%	0.00%	11.33%	0.00%	0.00%	0.00%	8.73%	8.99%
Local Share:	100.00%	84.89%	100.00%	88.67%	100.00%	100.00%	100.00%	91.27%	91.01%

Coatesville Area School District

Historical Millage, Act 1 Index, and CASD Millage Increase

		Act 1 Index*	CASD Millage	
	Millage	(Adjusted Base)	Increase (%)	
2010-2011	28.4900	3.60%	3.60%	
2011-2012	29.4900	1.70%	3.50%	
2012-2013	30.1090	2.10%	2.10%	
2013-2014	31.1926	2.10%	3.60%	
2014-2015	32.0036	2.60%	2.60%	
2015-2016	32.7716	2.40%	2.40%	
2016-2017	33.4598	3.10%	2.10%	
2017-2018	34.9138	3.20%	4.30%	
2018-2019	36.7537	3.00%	5.30%	
2019-2020	38.2018	2.90%	3.90%	
2020-2021	38.2018	3.30%	0.00%	
2021-2022	TBD	3.90%	TBD	

A Look at Millage:

Current millage (20-21):

38.2018

Millage proposed to fund 21-22
budget:

TBD

Between

0% - 3.9%



Act 1 Index = 3.9%

Budget Timeline

Stay within Act 1 Index



- Adopt resolution on 01/26/2021 indicating CASD will stay within index of 3.9% (01/28/2021)
- Preliminary budget adopted: 04/27/2021
- Final budget adopted: 06/08/2021

Use Act 1 Index PLUS possible referendum exceptions



- Preliminary budget available to public no later than 01/26/2021
- Board must adopt preliminary budget by 01/28/2021 (01/28/2021)
- Board must consult with PDE by 02/08/2021 (02/08/2021)
- Final budget adopted: 06/08/2021

